A day in the life of Alex Sander

A Case Study

Group 4



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11

Our Question?

How well would you do working with a person like Alex as a teammate? As a boss? As a direct report of yours? Please explain with reasons.

Alex as a teammate

- Alex's colleagues believes that he is an inquisitive, intelligent, creative, relentless and an intellectual person.
- ➤ He is generous and a good mentor and is willing to give due credit to his colleagues.
- ➤ However, sometimes his colleagues feel that Alex has arrogant attitude which can hurt people's feelings and stress out the work atmosphere.
- Alex needs to value and respect the diversity of ideas of his team members.

Cont...

- ➤ I will try to establish a good rapport with Alex by focusing on the things I have in common with him hobbies, interests, behaviour etc.
- After gaining trust and confidence, I will be more comfortable to work with a systematic and efficient person like Alex

Alex as a boss

- Alex works tirelessly and he also expects others to work in the same way.
- If the work is not up to his standard, he starts micromanaging.
- ➤ If someone can't meet expectations of Alex, this does not mean they lack commitment and dedication.
- > Does not praise others often and take more credit himself.
- As a boss, Alex Sander would be difficult to work for.

Cont...

- > Try to build trust.
- ➤ Will try to open up dialogue and will explain my situation politely to him.
- Try to know his expectations of me and will align my course of action.
- ➤ He has to understand the best ways to supervise, handle and approach his employees.

Alex as a direct report of yours

- ➤ He being initiative, intelligent, decisive, foresighted, and a quick learner, is an asset to the organization.
- ➤ He has entrepreneur approach and is not afraid of learning challenges.
- ➤ However, Alex's lone ranger attitude can breed hostility and discomfort in his team.
- Alex is short tempered, too quick to react to situations.
- He needs to take more mature view of situations and other people.

Cont...

- Alex is brilliant as an individual so if he worked individually on projects, I can assure myself of success.
- ➤ But, if he works as a team leader, I need to be careful about the generation of tensions in the team.
- However, if he is amenable to learning and acquiring essential leadership skills, I would definitely enjoy having him as a direct report.

How to handle Alex Sander!

- ➤ A motivational session on leadership development might help Alex Sander.
- > Firing him is not an option!
- ➤ Will try to convince Alex that performance is not everything.
- > Try to develop a bond between Alex and team.

